

ICCPM 2018 International Roundtable Series Launch

Highlights from the Sydney, Canada and UK Roundtable Discussions
June 2018



Dr. Maurizio Floris from the John Grill Centre for Project Leadership opened the launch of the 2018 International Roundtable Series in Sydney on the theme *Project Leadership - The Game Changer in Large Scale Complex Projects*, posing interesting considerations to delegates about what the current landscape looks like for complex projects. Conversation was picked up from the 2016 Roundtable Series on Contracting for Success in Complex Projects, setting out to identify elements in our projects environments that create leadership challenges, including but not limited to: community (publics, politics, and media), risk management and capital allocation, as well as collaboration and trust within and outside project organisations. This formed the basis for events in Canada and the UK.

From preliminary analysis of the delegate discussion at each event, it is becoming clear in the early stages of this thought leadership series that Project Managers agree on **4 major themes** impacting project leadership.

- **Stakeholders**

Issues of trust between project stakeholders was identified as a key issue. Leadership requires mature clients and parties to respect choices and party interests. Social media is changing the way stakeholders engage in projects of public interest.

- **Governance**

In a world where things are moving quickly, transparency is important. Boards need to be more open and involved in projects to allow for a more closely aligned corporate structure. This will allow projects to be more adaptable and better able to manage risk. Governance needs to move from oversight to enablement.

- **Project Success**

AI, Big Data, census data etc are traditional definitions of digital disruption. From a project perspective, this disruption means a need to adapt to constant change - "tomorrow" is already here and is forced upon project teams by customers and their expectations. Project leaders must prepare for an increase of complexity on projects and traditional measurements of success.

- **'Being Human'**

Project leaders should seek to have professional skills and people skills. Leaders must recognise the needs for diversity (gender, culture, ages etc) to improve team performance. It is equally important they recognise the mental health of the team - ignoring this is at the leaders own peril.

Upcoming Roundtables are scheduled to be held in Brisbane (AU), Melbourne (AU) and Canberra (AU) throughout August and September with opportunities currently being explored for events in New Zealand later in the Year.

WITH THANKS TO:

ICCPM would like to thank The John Grill Centre for Project Leadership for supporting the 2018 Thought Leadership initiative as our Series Partner, and the Australian Department of Defence – Capability Acquisition and Sustainment Group (CASG) for supporting the initiative as our Series Sponsor.

About

The Roundtable Series is an ICCPM Thought Leadership initiative designed to engage and collaborate with the project management community, with aim of contributing to knowledge sharing and advancement of the project profession.

The 2018 series focuses on *Leadership in large-scale complex projects*. The topic will be discussed across seven international locations, with delegates from public and private sectors, representative of various leadership roles in the project environment.

At the conclusion of the Series a white paper report will be published sharing outcomes of the discussion and providing insight into the future of leadership in complex project environments.

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Find out more [here](#)

Thanks to all our Event and Supporting sponsors who have contributed to the Roundtable success so far; the Telfer Centre for Executive Leadership, Raytheon Canada Limited, Irving Shipbuilding, the Association for Project Management (APM), Kingsfield Consulting, the Major Projects Association (MPA). Thanks in advance to our future Event and Supporting Sponsors for upcoming events: The Queensland University of Technology (QUT), KPMG (Melbourne) and Bright Consulting.

We would also like to thank volunteers who helped in the capacity of group facilitators and scribes thus far, playing the important role of driving conversation and capturing key points for knowledge sharing and dissemination.



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